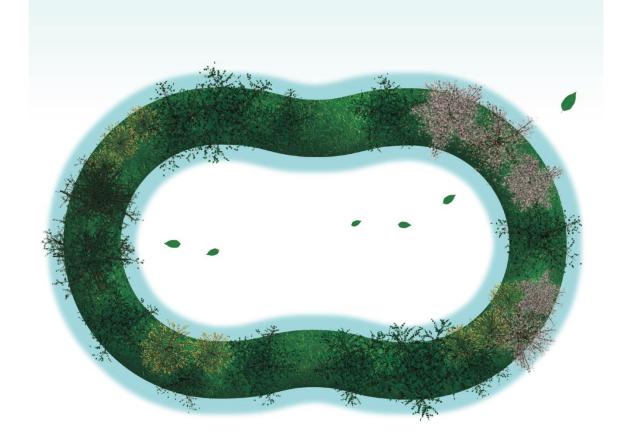
FACT BOOK 2016

2016年11月期第1四半期 [国際会計基準]

For the First Three Months of Fiscal Year Ending November 30, 2016 [IFRS]





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くご注意>

- 1. 当社は、決算短信および有価証券報告書等の資料におきまして、2012年11月期まで日本会計基準(J-GAAP)で開示しておりましたが、2013年3月にシンガポール証券取引所へ上場したことにともない、2013年11月期より国際会計基準(以下、IFRS)で開示しております。本資料におきましては、参考情報として全期間をIFRSにて記載しておりますのでご注意ください。
- 2. 当社は、従来、販売用不動産に係る広告宣伝費等の販売経費を「売上原価」に計上しておりましたが、2014年11月 期より、「販売費及び一般管理費等」の区分に計上する方法に変更いたしました。比較のため、前期(2013年11月期) の各財務数値を遡及修正しております。
- 3. 当社グループの報告セグメントは2015年11月期まで6つでありましたが、2016年より「不動産流動化事業」、「不動産開発事業」、「不動産賃貸事業」、「不動産ファンド・コンサルティング事業」及び「不動産管理事業」の5つに変更しております。比較の為、前期(2015年11月期)の数値については変更後のセグメント区分に組み替えた数値で表示しています。

<Note>

- 1.We had previously disclosed our financial statements and annual securities reports in accordance with Japanese Generally Accepted Accounting Policies (J-GAAP), however, with the listing on the Singapore Exchange in March 2013, we have been disclosing the financial statements according to a new accounting policy, International Financial Reporting Standards (IFRS) since December 2012. Due to this fact, the reference figures provided in this document have been prepared under IFRS.
- 2. In the past, sales expenses such as advertising costs for real estate for sale were posted in "Cost of sales", but since December 2013, such expenses are being posted in "Selling, general and administrative expenses". For comparison, the figures for the previous fiscal year are restatements in line with the partial changes in accounting policies.
- 3.We have made changes to its reportable segments, reducing the number of such segments from six to five from the fiscal year ending November 30, 2016. Accordingly, the reportable segments are now: the Revitalization Business, Development Business, Rental Business, Fund and Consulting Business, and Property Management Business segments. For comparison, segment information for the previous fiscal year are recalculated in accordance with the new reportable segment classifications.

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財務ハイライト Financial Highlights (連結 Consolidated)

| 百万円(¥ million) | | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|--------------------|------------------------------|--------|--------|--------|--------|---------|
| 売上高 | Revenue | 24,195 | 35,070 | 49,981 | 43,006 | 13,527 |
| 不動産流動化事業 | Revitalization Business | 5,980 | 11,098 | 34,743 | 25,986 | 2,360 |
| 不動産開発事業 | Development Business | 10,985 | 16,347 | 6,112 | 6,605 | 8,724 |
| 不動産賃貸事業 | Rental Business | 2,455 | 2,647 | 4,153 | 4,211 | 1,100 |
| 不動産ファンド・コンサルティング事業 | Fund and Consulting Business | 776 | 1,398 | 949 | 2,439 | 563 |
| 不動産管理事業 | Property Management Business | 3,156 | 3,160 | 2,943 | 3,069 | 642 |
| その他 ※1 | Other %1 | 841 | 418 | 1,078 | 694 | 136 |
| EBITDA %2 | EBITDA %2 | 3,041 | 4,091 | 5,753 | 7,137 | 4,233 |
| 営業利益 | Operating profit | 2,856 | 3,914 | 5,560 | 6,891 | 4,127 |
| 税引前利益 | Profit before tax | 2,218 | 3,222 | 4,663 | 6,040 | 3,914 |
| 当期利益 | Profit for the year / period | 1,465 | 2,006 | 2,874 | 4,135 | 2,611 |
| 資産合計 | Total assets | 65,363 | 71,283 | 80,858 | 93,196 | 102,869 |
| 資本合計 | Total equity | 26.543 | 30.092 | 32.727 | 36.228 | 38.056 |

※1 2016年11月期より、「オルタナティブ・インベストメント事業」セグメントを廃止し、5つの報告セグメントと"その他"に変更いたしました。 比較の為、前期(2015年11月期)の数値については変更後のセグメント区分に組み替えた数値で表示しています。

We have abolished the Alternative Investment Business segment from the fiscal year ending November 30, 2016. For comparison, segment information for the previous fiscal year (FY2015) are recalculated in accordance with the new reportable segment classifications.

※2 EBITDA=税引前利益+支払利息+減価償却費 EBITDA = Profit before tax + Depreciation expense + Interest expenses

経営指標 Performance Indicators (連結 Consolidated)

| | | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|-------------------|---|------|------|------|------|---------|
| 経営指標 | Performance Indicators | | | | | |
| 売上高営業利益率 (%) | Ratio of operating profit to revenue (%) | 11.8 | 11.2 | 11.1 | 16.0 | 30.5 |
| 売上高当期利益率 (%) | Ratio of Profit for the year to revenue (%) | 6.1 | 5.7 | 5.8 | 9.6 | 19.3 |
| 売上高EBITDA率 (%) | EBITDA margin(%) (Ratio of EBITDA to revenue) | 12.6 | 11.7 | 11.5 | 16.6 | 31.3 |
| 自己資本当期利益率(ROE)(%) | Return on equity (ROE) (%) | 5.7 | 7.1 | 9.2 | 12.0 | 7.0 |
| 資産税引前利益率(ROA)(%) | Return on total assets (ROA) (%) | 3.5 | 4.7 | 6.1 | 6.9 | 4.0 |
| ネット D/E レシオ (倍) | Net D/E Ratio(times) | 0.87 | 0.68 | 0.74 | 0.82 | 0.92 |
| 自己資本比率 (%) | Net worth ratio (%) | 40.6 | 42.2 | 40.5 | 38.9 | 37.0 |

※ROE=当期利益-((前期末資本+当期末資本)-2) ROE=Profit for the year+((Total equity at preceding year end + Total equity at current year end)+2)

※ROA=税引前利益÷((前期末資産+当期末資産)÷2) ROA=Profit before tax÷((Total assets at preceding year end + Total assets at current year end)÷2) ※ネット D/E レシオ=(有利子負債一現金及び現金同等物)÷資本合計 Net D/E Ratio = (Interest-bearing debt —Cash and cash equivalents) ÷ Total equity

一株当たり指標及びその他指標など Per Share and Other Indicators (連結 Consolidated)

| | | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|------------------|--|-----------|------------|------------|------------|------------|
| 基本的一株当たり当期利益(EPS | S)(円) Basic earnings per share (EPS) (¥) | 3,207.44 | 43.05 | 59.53 | 85.66 | 54.08 |
| 一株当たり資本(BPS)(円) | Book value per share (BPS) (¥) | 58,103.26 | 623.24 | 677.82 | 750.32 | 788.18 |
| 期末発行済株式数(株) | Issued number of shares at year end | 456,840 | 48,284,000 | 48,284,000 | 48,284,000 | 48,284,000 |
| 一人当たり売上高(百万円) | Revenue per employee (¥ million) | 110 | 157 | 213 | 158 | 41 |
| 従業員数(人) | Number of employees | 220 | 227 | 243 | 301 | 348 |

※当社は、平成25年7月1日を効力発生日として1株につき100株の割合で株式分割を行いました。 The Company split its shares by 100 for 1, effective July 1, 2013.

※一人当たり売上高は、期中平均従業員数にて算出しております。 Revenue income per employee have been calculated using the average number of employees for the period.

アセットマネジメント受託資産残高 Assets Under Management (連結 Consolidated)

| 百万円(¥ million) | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|--|---------|---------|---------|---------|---------|
| アセットマネジメント受託資産残高 Assets Under Management | 311,335 | 248,028 | 300,607 | 421,791 | 463,875 |

※アセットマネジメント受託資産残高には、一部コンサルティング契約等に基づく残高を含んでおります。

財政状態計算書 Statement of Financial Position (連結 Consolidated)

| 百万円(¥ million) | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|----------------|-------------------------------------|--------|--------|--------|--------|--------|---------|
| 資産 | Assets | | | | | | |
| 流動資産 | Current assets | | | | | | |
| 現金及び現金同等物 | Cash and cash equivalents | 8,361 | 9,410 | 14,711 | 16,100 | 18,791 | 20,221 |
| 売却可能金融資産 | Available-for-sale financial assets | 10 | 10 | _ | _ | _ | - |
| 営業債権及びその他の債権 | Trade and other receivables | 1,205 | 1,884 | 902 | 2,049 | 2,914 | 2,324 |
| 棚卸資産 | Inventories | 33,967 | 37,417 | 38,040 | 41,565 | 46,156 | 54,676 |
| その他の流動資産 | Other current assets | 22 | 22 | 24 | 166 | 27 | 25 |
| 流動資産合計 | Total current assets | 43,567 | 48,744 | 53,679 | 59,882 | 67,888 | 77,248 |
| 非流動資産 | Non-current assets | | | | | | |
| 有形固定資産 1 | Property, plant and equipment | 3,341 | 3,331 | 3,304 | 3,293 | 3,315 | 3,599 |
| 投資不動産 | Investment properties | 11,378 | 11,695 | 12,703 | 13,858 | 18,785 | 18,743 |
| 無形資産 | Intangible assets | 66 | 43 | 31 | 77 | 96 | 92 |
| | Available-for-sale financial assets | 387 | 410 | 810 | 2,445 | 1,225 | 1,255 |
| 営業債権及びその他の債権 | Trade and other receivables | 125 | 160 | 188 | 780 | 1,098 | 1,271 |
| 操延税金資産 | Deferred tax assets | 1,724 | 973 | 560 | 515 | 781 | 629 |
| その他の非流動資産 | Other non-current assets | 8 | 4 | 4 | 4 | 4 | 28 |
| 非流動資産合計 | Total non-current assets | 17,032 | 16,618 | 17,603 | 20,975 | 25,307 | 25,620 |
| 資産合計 | Total assets | 60,599 | 65,363 | 71,283 | 80,858 | 93,196 | 102,869 |
| 負債及び資本 | Liabilities and equity | | | | | | |
| 負債 | Liabilities | | | | | | |
| 流動負債 | Current liabilities | | | | | | |
| 営業債務及びその他の債務 | Trade and other payables | 2,335 | 3,314 | 2,323 | 2,590 | 2,734 | 3,834 |
| 借入金 | Borrowings | 6,171 | 7,742 | 7,587 | 5,380 | 9,492 | 11,12 |
| 未払法人所得税等 | Current income tax liabilities | 81 | 72 | 865 | 1,393 | 1,150 | 1,132 |
| 引当金 | Provisions | 181 | 154 | 209 | 267 | 442 | 244 |
| 流動負債合計 | Total current liabilities | 8,770 | 11,283 | 10,985 | 9,632 | 13,819 | 16,333 |
| 非流動負債 | Non-current liabilities | | | | | | |
| 営業債務及びその他の債務 | Trade and other payables | 1,810 | 2,136 | 2,107 | 2,697 | 3,510 | 3,822 |
| 借入金 | Borrowings | 23,900 | 24,659 | 27,449 | 35,024 | 39,175 | 44,178 |
| 退職給付に係る負債 | Retirement benefits obligations | 504 | 541 | 624 | 697 | 383 | 399 |
| 引当金 | Provisions | 24 | 24 | 24 | 78 | 78 | 78 |
| 繰延税金負債 | Deferred tax liabilities | 280 | 173 | _ | _ | - | - |
| 非流動負債合計 | Total long-term liabilities | 26,521 | 27,535 | 30,205 | 38,498 | 43,148 | 48,478 |
| 負債合計 | Total liabilities | 35,291 | 38,819 | 41,190 | 48,130 | 56,967 | 64,812 |
| 資本 | Equity | | | | | | |
| 資本金 | Share capital | 5,454 | 5,454 | 6,421 | 6,421 | 6,421 | 6,421 |
| 資本剰余金 | Capital reserves | 5,516 | 5,516 | 6,375 | 6,375 | 6,373 | 6,384 |
| 利益剰余金 | Retained earnings | 14.339 | 15,576 | 17,294 | 19,776 | 23,327 | 25,166 |
| その他の資本の構成要素 | Other components of equity | (2) | (3) | 1 | 154 | 105 | 83 |
| 資本合計 | Total equity | 25.307 | 26,543 | 30.092 | 32.727 | 36,228 | 38,056 |
| 負債及び資本合計 | Total liabilities and equity | 60.599 | 65,363 | 71,283 | 80,858 | 93,196 | 102,869 |

包括利益計算書 Statement of Comprehensive Income (連結 Consolidated)

| 百万円(¥ million) | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|----------------|--|--------|--------|--------|--------|--------|---------|
| 売上高 | Revenue | 24,760 | 24,195 | 35,070 | 49,981 | 43,006 | 13,527 |
| 売上原価 | Cost of revenue | 19,580 | 18,081 | 26,392 | 40,018 | 31,091 | 7,346 |
| 売上総利益 | Gross profit | 5,180 | 6,113 | 8,678 | 9,962 | 11,915 | 6,180 |
| 販売費及び一般管理費 | Selling, general and administrative expenses | 2,936 | 3,245 | 4,777 | 4,381 | 5,099 | 2,137 |
| その他の収益 | Other income | 56 | 17 | 33 | 45 | 126 | 130 |
| その他の費用 | Other expenses | 17 | 29 | 19 | 65 | 50 | 45 |
| 営業利益 | Operating profit | 2,282 | 2,856 | 3,914 | 5,560 | 6,891 | 4,127 |
| 金融収益 | Finance income | 5 | 4 | 3 | 3 | 22 | 30 |
| 金融費用 | Finance costs | 778 | 642 | 695 | 900 | 874 | 243 |
| 税引前利益 | Profit before tax | 1,509 | 2,218 | 3,222 | 4,663 | 6,040 | 3,914 |
| 法人所得税 | Income tax expense | 769 | 753 | 1,215 | 1,789 | 1,904 | 1,303 |
| 当期利益 | Profit for the year / period | 740 | 1,465 | 2,006 | 2,874 | 4,135 | 2,611 |
| 当期包括利益 | Total comprehensive income for the year / period | 737 | 1,464 | 2,011 | 3,021 | 4,081 | 2,589 |

キャッシュ・フロー計算書 Statement of Cash Flows (連結 Consolidated)

| 百万円(¥ million) | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 1Q |
|------------------------|--|----------|----------|----------|----------|----------|---------|
| 営業活動によるキャッシュ・フロー | Cash flows from operating activities | | | | | | |
| 税引前利益 | Profit before tax | 1,509 | 2,218 | 3,222 | 4,663 | 6,040 | 3,914 |
| 減価償却費 | Depreciation expense | 172 | 180 | 173 | 188 | 222 | 75 |
| 引当金及び退職給付に係る負債の増減額 | Increase (decrease) in provisions and retirement benefits obligations | 41 | 81 | 107 | 68 | (164) | (191) |
| 受取利息及び受取配当金 | Interest and dividends income | (5) | (4) | (3) | (3) | (22) | (30) |
| 支払利息 | Interest expenses | 778 | 642 | 695 | 900 | 874 | 243 |
| 売却可能金融資産売却益 | Gain on disposal of available-for-sale financial assets | | | (7) | (0) | - | _ |
| 有形固定資産除却損 | Loss on retirement of property, plant and equipment | 0 | 2 | 0 | 1 | 2 | 4 |
| 営業債権及びその他の債権の増減額 | Decrease (increase) in trade and other receivables | (248) | (793) | 908 | (1,588) | (1,097) | 923 |
| 棚卸資産の増減額 | Decrease (increase) in inventories | 3,594 | (3,862) | (1,118) | (3,378) | (8,845) | (7,785) |
| 営業債務及びその他の債務の増減額 | Increase (decrease) in trade and other payables | 1,014 | 1,301 | (1,021) | 781 | 930 | 590 |
| その他 | Other, net | 299 | 26 | (0) | (4) | (28) | (55) |
| 小計 | Subtotal | 7,156 | (206) | 2,956 | 1,628 | (2,088) | (2,310) |
| 利息及び配当金の受取額 | Interest and dividends income received | 4 | 4 | 3 | 3 | 22 | 30 |
| 法人所得税の支払額 | Income taxes paid | (27) | (122) | (187) | (1,287) | (2,377) | (1,169) |
| 営業活動によるキャッシュ・フロー | Net cash from (used in) operating activities | 7,134 | (325) | 2,772 | 344 | (4,443) | (3,450) |
| 投資活動によるキャッシュ・フロー | Cash flows from investing activities | | | | | | |
| 定期預金の預入による支出 | Payments into time deposits | - | - | - | (140) | (100) | _ |
| 定期預金の払戻による収入 | Proceeds from withdrawal of time deposits | - | - | - | - | 240 | _ |
| 有形固定資産の取得による支出 | Purchase of property, plant and equipment | (22) | (25) | (11) | (19) | (71) | (9) |
| 投資不動産の取得による支出 | Purchase of investment properties | (45) | (114) | (525) | (1,125) | (750) | (8) |
| 無形資産の取得による支出 | Purchase of intangible assets | (37) | (4) | (4) | (59) | (37) | (2) |
| 売却可能金融資産の取得による支出 | Purchase of available-for-sale financial assets | (333) | (22) | (667) | (2,196) | (5) | (0) |
| 売却可能金融資産の回収による収入 | Collection of available-for-sale financial assets | _ | _ | 216 | 750 | 757 | _ |
| 売却可能金融資産の売却による収入 | Proceeds from sales of available-for-sale financial assets | _ | _ | 50 | 1 | 444 | _ |
| 貸付金の実行による支出 | Payments of loans receivable | _ | _ | - | (300) | - | _ |
| 貸付金の回収による収入 | Collection of loans receivable | _ | 7 | 0 | 0 | 0 | 0 |
| 連結の範囲の変更を伴う子会社株式の取得による | Proceeds from purchase of investments in subsidiaries | | | | 010 | | 0.1 |
| 収入 | resulting in change in scope of consolidation | - | - | - | 210 | - | 31 |
| その他 | Other, net | - | 215 | - | 0 | 2 | 0 |
| 投資活動によるキャッシュ・フロー | Net cash from (used in) investing activities | (438) | 56 | (940) | (2,878) | 481 | 10 |
| 財務活動によるキャッシュ・フロー | Cash flows from financing activities | | | | | | |
| 短期借入金の純増減額 | Net increase (decrease) in current borrowings | _ | 384 | (378) | 183 | (95) | 283 |
| 長期借入れによる収入 | Proceeds from non-current borrowings | 11,474 | 15,777 | 20,869 | 32,389 | 31,627 | 11,383 |
| 長期借入金の返済による支出 | Repayments of non-current borrowings | (15,661) | (13,838) | (17,855) | (27,206) | (23,273) | (5,769) |
| 株式の発行による収入 | Proceeds from issuance of new shares | _ | - | 1,825 | - | - | _ |
| 配当金の支払額 | Cash dividends paid | (228) | (227) | (273) | (384) | (578) | (772) |
| 利息の支払額 | Interest expenses paid | (774) | (778) | (729) | (1,086) | (1,015) | (246) |
| その他 | Other, net | (1) | (1) | (1) | (2) | (3) | (1) |
| 財務活動によるキャッシュ・フロー | Net cash flows from (used in) financing activities | (5,191) | 1,316 | 3,456 | 3,891 | 6,661 | 4,876 |
| 現金及び現金同等物の増減額 | Net increase (decrease) in cash and cash equivalents | 1,503 | 1,047 | 5,288 | 1,357 | 2,699 | 1,436 |
| 現金及び現金同等物の期首残高 | Cash and cash equivalents at beginning of the year | 6,858 | 8,361 | 9,410 | 14,711 | 16,100 | 18,791 |
| 現金及び現金同等物に係る換算差額 | Effect of exchange rate change on cash and cash equivalents | _ | 1 | 3 | 31 | (9) | (5) |
| 新規連結に伴う現金及び現金同等物の増加額 | Increase in cash and cash equivalents from newly consolidated subsidiaries | | - | 9 | | - | _ |
| 現金及び現金同等物の期末残高 | Cash and cash equivalents at end of the year | 8,361 | 9,410 | 14,711 | 16,100 | 18,791 | 20,221 |
| | <u> </u> | | | | | | |